Structure of Nikon Group

General Shareholders' Meeting

Board of Directors

Audit and Supervisory Committee

President
Representative Director

Executive Committee

Internal Audit Department

Corporate Strategy Division
- Tochigi Nikon Corporation
- Nikon-Essilor Co., Ltd.

Medical Business Development Division
- Optos Plc

Business Development Division

Information Security Division

Finance & Accounting Division
- Nikon Americas Inc.
- Nikon Holdings Europe B.V.
- Nikon Holdings Hong Kong Limited
- Nikon Asia Pacific Pte. Ltd.

Human Resources & Administration Division
- Nikon Business Service Co., Ltd
- Nikon Tsubasa Inc.

Business Support Division

IT Solutions Division
- Nikon Systems Inc.

Intellectual Property Division

Core Technology Division
- Nikon and Essilor International Joint Research Center Co., Ltd.
- Nikon Research Corporation of America

Semiconductor Lithography Business Unit
- Tochigi Nikon Precision Co., Ltd.
  - Nikon Precision Inc.
  - Nikon Precision Europe GmbH
  - Nikon Precision Korea Ltd.
- Nikon Tec Corporation
  - Nikon Precision Taiwan Ltd.
  - Nikon Precision Shanghai Co., Ltd.

FPD Lithography Business Unit
- Miyagi Nikon Precision Co., Ltd.

Imaging Business Unit
- Sendai Nikon Corporation
  - Nikon Inc.
  - Nikon Canada Inc.
  - Nikon Mexico, S.A. de C.V.
  - Nikon Latin America, S.A.
  - Nikon do Brasil Ltda.
  - Nikon Europe B.V.
  - Nikon AG
  - Nikon GmbH
  - Nikon U.K. Ltd.
  - Nikon France S.A.S.
- Nikon Imaging Japan Inc.
  - Nikon CEE GmbH
  - Nikon (Russia) LLC.
  - Mark Roberts Motion Control Limited
  - Nikon Hong Kong Ltd.
  - Nikon Singapore Pte. Ltd.
  - Nikon (Malaysia) Sdn. Bhd.
  - Nikon Australia Pty Ltd
  - Nikon India Private Limited
  - Nikon Sales (Thailand) Co., Ltd.
  - PT Nikon Indonesia
- Nikon Vision Co., Ltd.
  - Nikon Imaging (China) Sales Co., Ltd.
  - Nikon Imaging Korea Co., Ltd.
  - Nikon (Thailand) Co., Ltd.
  - Nikon Imaging (China) Co., Ltd.
  - Nikon Lao Co., Ltd.
  - Nikon International Trading (Shenzhen) Co., Ltd.
  - Guang Dong Nikon Camera Co., Ltd.
  - Hang Zhou Nikon Camera Co., Ltd.
  - Nikon Middle East FZE

Microscope Solutions Business Unit
- Nikon CeLL innovation Co., Ltd.
- Nikon Instruments Inc.
- Nikon Instruments Europe B.V.
- Nikon Instruments S.p.A.
- Nikon Instruments (Shanghai) Co., Ltd.
- Nanjing Nikon Jiangnan Optical Instrument Co., Ltd.

Industrial Metrology Business Unit
- Nikon Instech Co., Ltd.
- Nikon-Trimble Co., Ltd.
- Nikon Instruments Korea Co., Ltd.
- Nikon Metrology NV

Customized Products Business Unit
- Nikon Engineering Co., Ltd.

Glass Business Unit
- Hikari Glass Co., Ltd.

Encoder Business Unit

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